# HORNET SERVICES SAILING CLUB - MINUTES OF THE ANNUAL GENERAL MEETING 1800 SATURDAY 13<sup>th</sup> APRIL 2019

## <u>ITEM 1</u> <u>Introduction and Welcome</u>

The Commodore welcomed those present and was very pleased to see such a good turnout. With over 50 Full Members present a quorum had been achieved.

## ITEM 2 Apologies for Absence

Apologies for absence were received from:

1.	Julian Wyatt	2.	Hugh Whitaker	3.	Gavin Pritchard
4.	Adrian Johnson	5.	Peter Fallon	6.	Nick Fletcher
7.	Barry Corke	8.	Mike Morgan	9.	Tim Sharman
10.	Mike Webb	11.	Dave Danns	12.	Paul Chivers
13.	Louis Allen	14.	Bernard Clark	15.	David Sutton
16.	Bob Lucas	17.	Gwen Ross	18.	Colin Orpe
19.	Rab Mulholland	20.	Alison Boxall	21.	Richard Longstaff
22.	David Llewelyn	23.	Phil Hiscock	24.	Tania Anderson
25.	Paul Anderson	26.	John Trinder	27.	Perrin Towler
28.	Toby Lyle	29.	Frank Craig	30.	Ray Hoskins
31.	Aiden Hoey				

## ITEM 3 Minutes of the 2018 Annual General Meeting

Tim Heale (*Talavera*) proposed the minutes of the last meeting be approved. This was seconded by Tony Wardale (*Katie*) and carried. The minutes were approved and signed.

## ITEM 4 Matters Arising

The Cub Secretary reported one item outstanding from the previous AGM and this was a question raised relating to the recently introduced Veteran's Membership. A member asked if there were any plans to extend the Veteran's membership to non-berthholders who are also longstanding members of the Club.

The Commodore explained the purpose for introducing the Veteran's Membership. The introduction is to acknowledge the significant financial contribution longstanding berthholders had made to the Club and this was a mechanism to thank them for their loyal service. The Full Committee confirmed at their meeting held on 12 Mar 19 that the current status and qualification for the Veteran's Membership should remain and therefore no changes to the Constitution were proposed at this time.

#### ITEM 5 Commodore's Report

The Commodore reported:

Ladies and Gentlemen,

Welcome to this our Annual General Meeting for 2018. It is good to see so many of you here this evening, taking a real interest in the running of Hornet Services Sailing Club – your Club. I am supported here tonight by the Executive Committee: Roger Armstrong (RC(H), John Phillips (RC(M), Andy Phenna (Vice Cdre), Wendy Lambert (Hon Treasurer) and Arty Shaw our Club Secretary. Also amongst you tonight are members of the Full Committee and I would just like to start proceedings by thanking them for all their support and hard work which they carry out on your behalf.

This has been a year of incredible activity for the Club. You will recall that when I stood up last year we were still waiting for the dredger to arrive and when it did finally arrive at the end April there was relief all round. The delay, due to weather, caused the Marina staff huge headaches trying to balance boats and berths as well as taking apart the Marina in readiness for the dredger. When the dredging was successfully completed then the team had to put everything back together and this included replacing some walkway pontoons – and we all know that when you take things apart they do not necessarily fit back as neatly as they came out. So we finally got the vast majority of boats back in to the water by June in readiness to start planning for the next Winter lift from September – it has been all go – particularly for the Marina team!! To put a financial spin on the year, we have spent £295k in the last year on capital projects but thanks to the good financial housekeeping of my predecessors and their management teams we have been able to achieve all this from our reserves without draining them. More on this later from Wendy, our Treasurer.

Earlier in the year we were presented with an opportunity to replace our ageing 10T Wise hoist that by now was costing us more and more to maintain. So with a 14T Wise hoist on offer – the Club Secretary, Stewart and Robert made the trip to Ipswich to check out the new machine and the deal was too good to pass by and not forgetting it included a £10k part exchange on our old hoist so the deal was struck. To facilitate the hoist moving boats to and fro across to Fort Blockhouse 3 we needed to widen the road and again we got on with it and at the same time made improvements to the Front of the Clubhouse – more from RC(H) later.

JSASTC have a new Base Manager, Charlie Forsythe, who many of you will have seen around the Marina. She has proven to be a great ally to the Club in her role and is making good progress to improve the MOD aspects of the Marina. Soon they will be replacing up to 10 pontoons with further replacements forecast over the next year. The MOD, through QHM, recently dredged the midstream channel to a maintained depth of 3m and we are expecting Haslar Marina to start dredging their side of midstream in the Autumn.

Many of you are aware of the Planning Application by Haslar marina to build new facilities ashore and extend their marina berths into Haslar Creek. Whilst their application said that it was only 2 additional berths extending into the Creek, their plans had no dimensions for the proposed expansion; their stated aim is to berth large superyachts and motor yachts on these new berths. We, RNSA, Marine Society of Sea Cadets and JSASTC all wrote strong objections to the proposed encroachment on the Creek on safety grounds at the constraints

that would occur for safe navigation. QHM and the MOD DIO also voiced their objections on the basis that the MOD may need the berths at Blockhouse in which case there would be a security zone of 50M. None of us raised any objections to the proposed shoreside development although this in itself will increase the number of boats using the Creek. 3 days ago we received notification from Gosport BC that a meeting on 17 April would discuss the application. In a nutshell, GBC have totally ignored the safety concerns raised by users of the Creek, and taken the advice of Gosport Marine Scene who have argued that the creek will not reduce to below 72m at the narrowest point and in their view this would provide adequate water for navigational purposes. GBC have also decided that the uncertainty over the future of Blockhouse means that they can over-ride QHM's and DIO's possible future requirements. It is not the Club's position to be nimby on this issue but we do believe that we and other users, who have varying degrees of expertise, should record our genuine safety concerns.

There has also been a planning application for work in the Gunboat Yard. Again we have registered our views including reminding the owners of the Yard that we would not allow any access through FB3. We are keeping an eye on developments.

The Gosport Sea Cadets are now well established here on site. They have signed a Heads of Terms agreement with the MOD for their land in FB3 but the lease itself is not due to be completed and signed until end May. On a positive note their money to cover their relocation from Clarence to Blockhouse, some £378,000, has been transferred from the MOD to the Marine Society and this positions them to move ahead with their plans to have a boat house in FB3 by the end of 2019. The sea cadets have embraced their affiliation with the Club holding many of their key annual events here.

It is also worth mentioning that we welcomed our new Club Admiral, Chris Gardner, and briefed him on the Club. We were pleased to see that he was recently promoted to Vice Admiral and he will continue to act as both our Admiral and Commodore RNSA.

Our position on Marina staffing has not been easy for the team and we appear to be consistently at 3 members of staff when we should be operating with 4 – we thought our prayers were answered when we took on a fourth staff member before Christmas but sadly he departed late January having been presented with an improved career opportunity elsewhere – so we are back listing a job for our fourth marina hand. I would like to take this opportunity to publicly thank Stewart, Robert and Lewis for their hard work and the XC has taken appropriate action to recognise their efforts. Moving more than 200 boats in and out of the water in only a few months is a real piece of tractor ballet.

Across in FB3 and the Gatehouses, unfortunately our initial Heritage Lottery Fund first round bid in December was not successful but not for the want of trying. It is worth pointing out that the HLF process has become far more competitive as the available funds have been run down. We reached the final round and only fell down on one aspect. More of this later. — I have asked Arty our Secretary to update you later with a couple of slides to explain the bid and our next steps forward. However, I would like to point out that our bid jumped many of the hurdles and this is all due to the amazing amount of work by Arty in pulling all the strands of our bid together.

You will have seen that we still have the scaffolding and sheeting around the Police Barracks and Historic England continue to support us financially to keep the building weatherproof for a further 2 years taking the contract out to June 2020.

Sadly we have lost some staunch members of the Club over the last year and we have said goodbye to; Mike Highwood (Tokenkay), David Milne (Amicus II), Terry Nash, Ian Ross (Gemini), John Parr a past Club Commodore, Norman Cooper from Sandaig, John Wilson-Smith, and Don Brightman (The Moonbird). I also want to give a special mention to Peter Cunningham although not a member of the Club, every year he organised the annual Service of Remembrance at Hornet on behalf of the Coastal Forces who are very much part of Hornet. They will be missed.

RC(H) will cover later but you will all have seen that we have started work to restore the war memorial in partnership with the Coastal Forces Heritage Trust and on completion of the work we are planning a re-dedication ceremony on Wednesday 19<sup>th</sup> June. Whilst on the War Memorial I want to say a special thank you to Jan Bristow, our volunteer gardener and her apprentice gardener Geoff, who do an exceptional job looking after the landscape around the Clubhouse and the war memorial. Thank you Jan and Geoff.

We are lucky that we are continuing to attract new members – at the recent new members brief we had over 30 people in attendance. Over the year we accepted 43 new members but sadly 27 members lapsed and were taken off the database.

In the Clubhouse I continue to be amazed by the standards achieved by the staff and in particular for functions. The standards they set match any service mess despite the small number of staff we have to deliver for us and we are extremely fortunate in our dedicated galley team led by Phil and Liz and bar staff led by Melissa and Sharon.

In the Office we have moved to a new accounting software, largely driven by HMRC requirement to go tax digital. However the change has allowed us to carry out some much needed housekeeping and gives Wendy our Treasurer remote access to view the account at any time. I would like to thank Lyndsey for her hard work in the office. Lyndsey has steadily taken on more responsibility for our accounts. With the new accounting system comes an automated hastener for outstanding debtors and more on this later – it does mean that an email from Lyndsey needs to be read! I mentioned last year that we would be drawing down on our reserves for the dredging and Wendy will cover this next but our aim is to replenish our reserves back to the previous level over the next 5 or more years.

So I hope you will see that an enormous amount has been achieved over the last 12 months. We would not have been able to achieve this without the extraordinary effort of our team led by Arty. I am extremely proud to be your Commodore and very grateful to the team of Flag Officers and Committee members for their support and hard work – I can assure you the Club is in a really good place to face the future. I stress that despite the money spent, that the Club is financially strong. As to the year ahead – it will be slightly less busy on infrastructure but you will see the improvements to the war memorial and around the marina.

## ITEM 6 Proposed Amendments to the Constitution

The Club Secretary provided a summary of the proposed changes to the Constitution:

**2.3.2 Berthholder Membership:** each co-owner of a yacht must be eligible for Membership under article 2.2.1.b and c and must be a Member of the Club in their own right, or be a spouse or civil partner of a Member.

Mr Peter Jeanneret (PJ) introduced himself as the owner of 'Nutmeg' that was in a shared ownership arrangement. PJ presented his case opposing the proposed change to the Constitution stating that the change would inhibit co-ownership and it was not fair to have different rules for a spouse or a civil partner. He recommended an alternative to the proposed change that would make co-owners both eligible for Club Membership but are at least made Associate Members. This would generate £30 membership fee for the Club but would save boat owner syndicates £100 per co-owner. The Commodore replied by saying that the view of the Full Committee was that private boat owners, including co-owners, berthed here at Hornet should be members in their own right. As berthholders they should be supporting the Club and therefore should be a Club member in all respects.

Q. Kevin Stagg asked if co-owners, as Club members, would have the same voting rights as other berthholder's – The Commodore and Club Secretary confirmed that co-owners, as members of the Club would have berthholder status and would therefore be entitled to vote as berthholders.

The Commodore asked the members present to show their hands if they were in favour of the proposed change to the Constitution as put forward by the Full Committee. The vote was overwhelmingly in favour of the change with only 2 objections and the motion was carried.

**2.5.6.3 Trustees:** the following change was proposed to meet the requirements of the Heritage Lottery Fund bid for the Historic Buildings.

All property of the Club, including land and investments, shall be held by the Trustees for the time being, in their own names so far as necessary and practicable, for the use and benefit of the Club. In the event of winding up or dissolution of the Club any remaining assets will be given to a charity or a not for profit organisation(s) having similar aims or objectives as determined by the Trustees and not for the members.

The Commodore asked the members present to show their hands if they were in favour of the proposed change to the Constitution as put forward by the Full Committee. The vote was unanimously in favour of the change and the motion was carried.

#### ITEM 7 Amendments to the Rules

Amendments to the Rules were agreed by the Full Committee and these were copied to Members for their information.

# <u>ITEM 8</u> Honorary Treasurers Report and Acceptance of Accounts for 2018

The Honorary Treasurer reported as follows:

I am pleased to present the club's accounts for the year that ended on 30 November 2018.

As always my thanks go to the Commodore, Committee members and Arty for helping me prepare the budgets for the Clubhouse, Marina and Corporate Services in order to deliver the club's strategic plan and then managing those budgets so efficiently and effectively; dispelling the myth that the treasurer owns the budgets. My job is to construct the budget from the plans put forward by the responsible officers, ensuring compliance with financial rules and regulations and then advising on how to make the most of the available resources.

Also, I want to thank all of you because it's your support for the Club that keeps it running and enables me to present another buoyant set of Accounts.

In producing the accounts Wilkins Kennedy Accountants have confirmed that the financial statements give a true and fair view of the state of the clubs affairs as at 30 November 2018 and of its surplus for the year and that they have been prepared in accordance with UK Generally Accepted Accounting Practice.

## **Summary P&L Account**

As in previous years the accounts are presented split over our three departments that include the Marina, Clubhouse and Corporate Services so you can see the contribution each makes to the Club.

A slide was shown that presents the day to day (or revenue) performance of the club compared with the previous year.

Combined income was lower by some £29k however total expenditure was also lower by £20k resulting in a revenue surplus of £40k for the year after tax, which when added to last year's balance in the P&L account brings the total to be carried forward to £663k.

# <u>Financial Position Statement</u> (formerly known as the balance sheet)

This presents the change in value of the club's capital assets.

At 30 Nov 18 the total value of the club was £772k, this is £42k more than last year and that is the £40k revenue surplus in the P&L together with just under £2k which is the increase in value of the St James Place investment which has been added to the Revaluation reserve.

However, for those of you that can do mental arithmetic will have worked out that the value of our tangible assets has increased by a massive £174k and this has been financed from the £150k withdrawn from SJP and £24k from cash, and includes such things as £128k for dredging, £30k for the 14T replacement for our ageing 10T Wise Hoist together with building works in the marina office, the road widening and rebuild of the clubhouse steps and patio. This is quite upsetting for a treasurer to have to spend money but a great investment for the club.

Also worthy of note is the £18k reduction in Debtors (money owing to the club at the year end) as well as the £14k reduction in Creditors (money owing to others) this is down to Lyndsey's efforts in making prompt payments whenever possible and thanks to you all for paying your invoices without being reminded!

Going back to the £40k revenue surplus this was made up from the outturns of the three services -

Marina £48k surplus

Clubhouse -£4k deficit

Corporate Services & Tax -£4k deficit

Of course there are many variations from the budget that contribute to the final outturn and I have picked out the significant ones to report on today in the next three areas.

#### Marina P&L

It is essential for the marina to make a surplus to finance the deficits in the Clubhouse and Corporate Services and to replace the reserves that have been called upon this year to meet the cost of the dredging and the budgets and pricing structures for 2017/18 onwards have been set with this in mind.

Marina Services made a £184k surplus in the P & L, which is £17k more than last year and £48k more than in the original budget.

As you are all only too well aware the work to dredge the marina, originally planned for February, commenced at the end of April. The impact of the late start and length of time that the marina was out of action meant that Berth holder and lifting and layup fees were £10k less than expected. This loss of income, however, was offset by the profit of £10k from the sale of the redundant 10T Wise Hoist.

During the year the pontoon licence was signed off and the final figures agreed with DIO for the Fundus rent and business rates for the site as a whole. The Club had ring fenced three years estimated charges but actual payments have now been recalculated and adjustments made resulting in a one off saving of £65k. However, as the club does not charge VAT on marina services it is not possible to recover VAT paid on marina expenditure, consequently the irrecoverable VAT attributable to the dredging and purchase of the hoist is £17k more than planned.

#### Clubhouse P&L

<u>Clubhouse Services</u> made a £34k deficit in the P&L – this is £13k more than last year and £4k more than the original budget.

Membership fees were £4k more than expected but the bar and galley gross surplus was reduced by £10k due to the loss of income from the cessation of JSASTC training in the first 6 months of the year. However due to a vacancy being carried for part of the year a saving was made of £2k in the staff budget.

#### **Corporate P&L**

<u>Corporate Services</u> is always going to be in deficit. Whilst at £104k deficit in the P&L this is £14k more than in the previous year it is just £1k more than the original budget.

Income from SJP dividends and interest was £2k less than expected due to the withdrawal of £150k and a bad debt of £3k was written off. This was offset by a saving in salaries and staff expenses, including training costs of £4k.

Capital Gains Tax of £5089 was payable on the increased value of the shares sold. This was £4.5k more that the previous year and £3k more than the original budget, however there was no corporation tax due in this year.

#### **Thank You**

In conclusion:

It was fortunate that we had a healthy balance held in reserves to meet the £150k cost of the dredging and purchase of the hoist; also, had it not been for the £65k one off saving for the recalculation of the fundus rent and business rates the club would have made a £20k deficit and needed to make a further call on the investment. We have budgeted to replace these reserves in the years to come and are on target to replace some later this year.

I would also like to share with you some very reassuring information. I don't think we fully appreciate how fortunate we are with regards to our cash flow. Most budget managers say 'cash is king' as its easy to see how much you have or don't have.

In the case of HSSC and our budget monitoring we receive 66% of our income (£450k) in the first two months of the year. That is enough to pay all the salaries, and the lease and the business rates for the whole year. The remaining income from casual and winter berthing, and lifting and layup ashore is fairly well assured and our expenditure is either known in quantity or it is within our gift to commit to or not. The big advantage of this is that we do not have to constantly monitor performance as most organisations do.

I am therefore confident that the club has sufficient resources, together with a suitable pricing policy in place to enable it to prosper for the foreseeable future and on that happy note I am able to take any questions.

There being no questions.

#### **Audit and Annual Accounts**

The Annual Accounts and Audit were prepared and conducted by Wilkins Kennedy who issued an unqualified audit report and were complimentary about the standards of accounting. The Commodore asked for a proposer and seconder for the accounts as presented:

Proposer: Tim Heale and seconded by Haydn Chappell.

The Hon Treasurer is content with the audit team's performance, which is very thorough. Their charges remain competitive and are reasonable, and therefore recommended. The Committee agreed that Wilkins Kennedy be re-appointed as the Club's Auditors for 2019. Proposed by Tony Wardale and seconded by Nick Selby.

# ITEM 8 Flag Officers' Reports

#### **Rear Commodore Marina**

Following on from the Cdre's report and from our treasurer, RC(M) covered some further detail on the Marina aspects:

He started by saying that this would be his last report as RC(M) and he would be handing over the role to Paul Worthington. The year started with the dredging that commenced on 24<sup>th</sup> April and did not complete until some 5 weeks later on 31<sup>st</sup> May. The total cost excluding VAT was £97k. This fixed fee was set at £11 +VAT per m3 and we dredged 8819m3 in total. The dredging licence is for 10 years so within 5 years we will need to re-sample to validate the license out to the full 10 years. Inside the 5 year window, as well as sampling, we aim to survey to see if any particular areas need attention and if necessary we may carry out a small amount of maintenance dredging.

We replaced 4 walkway pontoons at the same time as the dredging at a cost of £19k and new I beams were fitted to the concrete pier and to the jetty adjacent to 'N' pontoon to make secure. The cost to the Club was £10k with JSASTC covering the cost of the pier work.

In August, we took delivery of the second hand 14T Wise hoist at a cost of £32k, less than half the price of a new machine, and we received £10k in part exchange. The hoist is 8 years old and is in particularly good order as it had never been immersed in sea water. The new hoist has increased our capability lifting heavier and longer boats including those with deeper keels. Widening the roadway has made the operation of the Wise hoist much more straightforward.

In FB3, we have purchased an additional 12 extension socket frames with 4 x 16A sockets at a cost of £2500. We have also purchased a further 5 Roodberg compatible cradles and boat stands costing £15k.

The final "piece de resistance" we have installed a new toilet facility in FB3. This unit comes with ceramic fittings, heating and lighting. The unit cost £5k but there will be a monthly saving on the hire of the old portaloo. Please look after the facility!

As your outgoing RC(M) I would like to thank the staff. Most of the work organising and purchasing new kit is done most efficiently by Arty and the work around the marina carrying out boat lifts and movements has been outstanding and I would like to thank Stewart, Robert and Lewis for their excellent work and commitment. (Applause)

Over the last 4 years the marina has gone from strength to strength and I am confident it will serve our members well into the future.

(Applause)

#### **Rear Commodore House**

RC(H) introduced himself as Flag Officer Heads and Bathrooms. The focus of improvements this last year has been to the front of the clubhouse with an extended patio area for sitting out and new entrance doors. There is still work to do and we are planning to put in a canopy and replace the internal entrance doors. The Clubhouse financial performance has been

improving year on year and we are blessed with a good team. The recruitment of an additional Chef or Cook has proved challenging and we hope to attract new candidates soon.

Since taking over as RC(H) members have asked if we could investigate improving our wine offer. Some initial work has been done to review our turnover and by removing some labels this gives us scope to bring in some new. In addition, we aim to join the 'Wine Society' as a Corporate member that will provide an opportunity at some Club events to try new, interesting and recommended wines.

RC(H) thanked Rowena and Tim Heale for their work as Honorary Social Secretary and for ensuring a full and engaging social programme.

Many members would have already seen the restoration work that is underway on the War memorial in partnership with the Coastal Forces. The work involves: cleaning; lifting and relaying slabs; pointing and enhancing the inscriptions; installing lighting and re-establishing the flower beds. A re-dedication service is planned for Wednesday 19<sup>th</sup> June 2019, further details will be provided to the Membership through the Club Secretary.

Looking to the future, some initial planning will be carried out to investigate what we could do to improve the heads and bathrooms and this would include asking members for their views.

Q. Graham Chillcott asked if anything could be done to improve the smell in the toilets. It was highlighted that the plumbing is old and relies on a pump system that is maintained by the MOD. CS replied that since MOD had replaced the pump the foul smell is less evident and the system is much improved. To solve the problem outright would be very costly.

#### **ITEM 10**

#### Club Secretary

The Club Secretary provided an update on the Historic Buildings and the outcome from the recent Heritage Lottery Fund (HLF) bid. The future use of the buildings included: Gosport Sea Cadets (Police Barracks); and the Service Sailing Associations and Marine Business Hub (Guardhouse). The first-round bid was submitted in Aug 18 for consideration by the HLF Board of Trustees in Dec 18. In this round the number of bids was higher than normal and this was due to the fact that the application process was due to change in early 2019. In the round, 59 applications for grant funding were received (bids over £1m) requesting a total of £152m of funding. Given the available budget the success rate was estimated to be around 12% so it was always going to be a tall order for our first round bid to succeed.

The HSSC bid was unsuccessful, however, many positives could be taken and we achieved the outcomes required. Due to our low level of match funding, around 14%, this was considered low value for money for HLF. Moving forward, the Committee are fully supportive and have agreed to proceed to a new bid under the new HLF framework. The Club Secretary is engaged with the Architectural Heritage Fund to investigate ways to improve our match funding and to strengthen the overall bid.

#### ITEM 11

#### Nomination of Re-elections and New Members to the Committee

Before proceeding to re-elections and proposed new Committee members the Cdre highlighted that from today John Phillips would be stepping down as Rear Commodore Marina. John has been a stalwart member of the Committee spanning 12 years with only a short break in between. He served as Treasurer for 3 years followed by 2 periods as RC(M) covering over 7 years. John has been a major contributor to Committee business and has been a staunch supporter of Club social events. In recognition of John's exceptional service to Hornet, the Full Committee have unanimously approved John the award of Life Membership of the Club. The Cdre thanked John for his sterling service and wished John and Lyn the very best for the future. (Applause)

The Club Secretary highlighted the following three members for Re-election to the Full Committee for a further 3 years: Aurora Allen (Proposer; Charles Howard and Seconder: Tim Thorley); Tania Anderson (Proposer: Colin Colby and Seconder: John Phillips) and Steve Holliman (Proposer: Geoff Goodwin and Seconder: Andy Phenna).

The Club Secretary introduced 2 new members to the Committee: Richard Stokes (Proposer: Peter Wykeham-Martin and Seconder: Tania Anderson), and Steve Little (Proposer: Peter Wykeham-Martin and Seconder: Paul Schorn)

The Cdre asked for a show of hands in favour of the Re-elections and New Committee Members and the support was unanimous.

#### ITEM 12 The Commodore's Award

The Cdre, introduced his award and explained that it is normally presented to those who have represented the Club and excelled themselves on the water. However, for this year he wanted to make an exception and had very good reason to make the award to those who had given a great deal to the Club over the years and over this last year in particular. Despite the upheaval with the road widening and more recently with the work on the war memorial, the Club has been indebted to Jan and Geoff Bristow looking after the landscape and flower beds despite the disruptions. Jan was presented with the Commodore's Cup and a bottle of champagne in recognition of their hard work and dedication to the club. (Applause)

There being no further business the meeting closed at 1910.

Cdre P Wykeham-Martin RN Date: Apr 2019

Cdre, Hornet Services Sailing Club